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4 April 1957

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[REDACTED]

DOCUMENT NO. _____
 NO CHANGE IN CLASS. **X**
☐ DECLASSIFIED
 CLASS. CHANGED TO: TS S C **2011**
 REASON: _____
 ACTION: _____
 DATE: 10 DEC 1981 REVIEWER: 064540

Dear Mac,

Am taking advantage of this packet to drop you a note.

As you know we are not doing much here at our location, just the routine training and preparation for the big day when and if it ever comes again. I am very pleased with the spirit your people have maintained throughout this long period of delay and am hoping that they will soon be rewarded with another chance to do the primary mission they were trained and sent over here to do.

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With only two exceptions your people are getting along very well. I must admit [REDACTED] has caused us some embarrassment since we have been here at the present location. He is such a hot tempered fellow and this has been the root of the trouble. He does not like to fall in line with the rest of the people and abide by certain rules that we must follow while we are more or less guests at this base. He has had two run-ins with the local Air Police on rather minor offenses, but due to his temper and hot headedness has caused them to be more than minor incidents. This week I had quite a document submitted to me by the base commander concerning [REDACTED] over some trouble he had at the local motor pool. I had him and Woody in and laid it on the line that the next incident report on [REDACTED] that was a valid case occurred I would send him back to the States. Woody has talked repeatedly with [REDACTED] about his conduct but so far to no avail. So woody is behind me and will OK any move I may make in the future should any more trouble occur as the result of [REDACTED] actions here on the base. I sincerely hope this doesn't happen, but knowing Gene as I do I'm afraid he just may get out of line and drastic action will have to be taken.

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Woody and I have had several talks concerning himself. Woody is the best man in his line that I know of but again Woody has some idiosyncracies that have caused me some trouble. His main problem seems to be that he can't forget that he is no longer a Lt. Col. in the Air Force, and the result is that he likewise has caused no little trouble with the base and also with the policies I have had to establish for this organization. You must realize that three-fourths of this outfit are civilians but must be treated as Air Force Civilians, so what rules apply to the military also apply to the civilians. Only in the two above cases have I had any trouble. The other civilians fall in line and are remarkably good "soldiers". I will not cite the specific cases where Woody has let me down but I have told Woody and Project Headquarters that the next incident I have with Woody he will be relieved and returned to the States. I think he is going to be all right from now on in. Let's hope so anyway as I would certainly hate to lose him.

Mac, this is just a small item but it is one on which I would like to have the answer from you: The matter of these Salary Time Charge Sheets. Each section maintains similar sheets on their personnel and the records are pretty accurate. But these sheets from your people are not worth the paper

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they are written on. They are not accurate. From all indications you would be led to believe that particularly some of your people are working tremendous hours and almost every day of the week. Let me assure you this is not the case. They are doing well to spend eight hours a day in their shop. Most of your people take advantage of the R and R flights we have going out almost every week. These flights leave on a Friday afternoon and come back Sunday night. Last week it was to London, England; the week before Nice, France; before that Dublin, Ireland; London, England; Lisbon, Portugal; Paris; Rome; etc., etc. So you see the men are afforded a wonderful opportunity to see Europe while they are here and I encourage the people to get out and see these places. While all can't get on the C-54 for these week-end flights the rest drive around Germany or go by train to the surrounding areas. You know what the status of your equipment is here and realize that we have not too much to work with, with the results the men are not too busy with it. So getting back to these time sheets I would like to know what your company uses these sheets for: if it is to be a basis for some kind of compensation or reward I want the true picture to be reflected; if it is not then I recommend that they be stopped or submitted in accordance with the time actually put in by your people. I hope you agree. Don't get me wrong, I would not have a time clock punched by your people or any other people in this organization, we just don't work that way. We all realize that when there is work to be done we all work until it is completed. When there is a slack period we can take it easy. What is happening now is this slack period when none of us are pressed for time.

With the very minor exceptions I am most pleased with everything that is taking place throughout the organization. Everyone is doing an outstanding job and all companies have a perfect right to be proud of the jobs their representatives are doing here with us.

Mac, please let me know about these time sheets at your convenience and I would like to extend a personal invitation to you or any of your representatives to come visit us at any time.

Sincerely,

Fred

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